Aim	Risk	Method used to Minimise Risk	Person(s) Responsible	Actions Required / Taken
1. To ensure compliance with the Acts of Parliament, Council's financial	1. Lack of knowledge of regulations and codes.	Ensure that all Councillors have copies of Code of Conduct and Standing Orders. Highlight essential parts and provide training where possible.	Chairman Clerk	All Documentation is available to view on the website via the following link. www.wavendonparishcouncil.co.uk
regulations and code of conduct.	2. Absence of standing orders	Ensure that Standing Orders are produced, understood by councillors, and reviewed at least once per year.	Chairman Clerk	The latest version of S/O's were reviewed and adopted at meeting held on the 18/09/23.
	3. Items purchased without proper tendering procedures, resulting in accusations of commercial favouritism.	Ensure that all councillors are aware of financial regulations re estimates and full tender procedures.	Chairman All councillors Clerk	Revised Template issued by NALC. Clerk to update F/R's for WPC.
	4 Payments made without prior approval and adequate control.	Introduce practice of estimates for all purchases over an agreed figure.	Clerk	Revised Template issued by NALC. Clerk to update F/R's for WPC.
	5. Lack of control of signatories to cheques.	Ensure all payments are approved in Council meetings and recorded in minutes. Keep cash payments to a minimum and avoid if possible.	Clerk	Revised Template issued by NALC. Clerk to update F/R's for WPC.
 To identify and regularly review the Council's priorities. 	 Lack of knowledge of how to set objectives, set priorities, and identify risks to their achievement. 	All councillors to be made aware of need for objectives and identification of risk. Attend training sessions if practicable.	Chairman Clerk)))
	2. Lack of commitment by council members	Add risk assessment to agenda at least quarterly, reviewing particular items, and results against those items.	Chairman Clerk)) A Risk Assessment will be completed at least once a year
	3. No risk analysis carried out.	As at 1 above. Ensure that completion of the risk assessment is given high priority, as a requirement of the Audit Commission.	Chairman Clerk	as part of the Annual Return Submission.))
	4. No steps taken to combat identified risks	As at 2 above.	Chairman Clerk))

3. To influence other council departments and Government organisations to fulfil the	1. Lack of effective lines of communication with other organisations.	Note all communication lines which are essential or beneficial and make information available to all councillors Establish contacts by name and where possible face-to-face.	Chairman Clerk	MKCC are contacted as required for guidance and support.
requirements of the Parish population.	2. Lack of effective lines of communication with parishioners.	Take every opportunity to publicise role of Parish Council. Create Parish newsletter if none exists. Effective use of Notice Boards and "fliers". Use key issues to raise profile of PC and to test parishioner's views. Add social event to occasional meeting. Create Annual PC plan and put to parishioners for comment.	Chairman	A Parish Newsletter is published 4 times per year.
	3. Lack of preparation on subjects requiring influence.	Ensure that all councillors are aware of need for careful research and are guided as to where to obtain relevant information on issues under discussion.	Chairman Vice-Chairman Clerk	This is provided by the Chairman / Vice-Chairman / Clerk.
	4. Lack of confidence by Parish Councillors.	As at 1 above. Experienced councillors to assist newcomers to establish essential contacts. Delegate responsibility for specific contacts to individual councillors	All Councillors	This has been adopted and is currently working.
4. To ensure that all councillors are aware of their	1. Lack of knowledge of possible culpability of councillors.	Creation of standing orders and familiarisation with those where greatest risk occurs.	Clerk All Councillors	S/O's were reviewed and adopted at meeting held on the 18/09/23.
responsibilities, and possible liabilities, and to provide adequate insurance cover for all	2. Lack of education of Councillors regarding culpability.	As at 1 above. Delegate responsibility to one or two councillors to assist newcomers to understand culpability. Attend any training courses available.	Chairman / Clerk	This is provided by the Chairman / Vice-Chairman / Clerk.
possible risks.	 Inadequate insurance cover taken out property, personal liability, employer's liability. 	Review risk assessment by including on agenda of PC meetings at least quarterly. Delegate responsibility for keeping up to date with insurance requirements to an individual councillor.	Clerk	Clerk to ensure that this is covered as an agenda item when necessary.

5. To keep appropriate books of account accurately and up to date throughout the financial year.	 Lack of knowledge of accounting requirements Lack of commitment to accounting requirements. 	Ensure that all councillors are familiar with current financial regulations and include them in standing orders. Regularly review standing orders. Appoint the RFO to take overall responsibility for financial management.	Chairman / Clerk	S/O's & FR's are available to view on the Parish Council Website. <u>www.wavendonparishcouncil.co.uk</u> Clerk has been appointed as RFO.
	requirements.	As at 1 above. RFO to produce financial reports at all meetings. Internal audit reports to be made available to all councillors and any recommendations to be acted upon promptly.	Clerk	Financial reports are reviewed at every Parish Council meeting. Internal Audit reports are reviewed annually as part of the Annual Return.
	3. Bank charges unnecessarily incurred	RFO to carry out regular inspection of books of account. Internal audit to be undertaken periodically during the current financial year.	Clerk / Chairman	These are formally reviewed at least three times per year at selected Parish Council Meetings. <u>See Budget Review</u> <u>documents.</u>
	4. Inaccuracies in recording amounts totals in books of account, and bank reconciliations.	RFO to ensure that books of account are formatted in such a way that internal controls are included and activated. Regular internal audits to advise on internal controls required.	Clerk / Chairman	These are formally reviewed at least three times per year at selected Parish Council Meetings. <u>See Budget Review</u> <u>documents.</u>
	5. Inaccuracies and interest losses caused by account transfers.	Keep number of accounts to a minimum but ensure that any large credit balances are deposited in an interest-bearing account.	Clerk	We have two accounts, and these are reviewed monthly.
	6. The most beneficial interest terms not being employed.	Ensure that favourable interest rate is obtained in deposit accounts and review against alternatives but bearing in mind the risks in changing accounts.	Clerk	We have two accounts, and these are reviewed monthly.
	7. Inadequate control of cash receipts and payments.	Avoid cash payments and receipts if possible. Where cash payments and receipts are unavoidable use a properly controlled petty cash account with a set maximum balance.	Clerk	N/A.
	8. Books of account not kept up to date/ invoices not posted promptly.	Regular checks by RFO and internal auditor. Financial reports at all PC meetings.	Clerk	Books are checked monthly by the Clerk.

	9. Internal controls not in place or not operated.	As at 8 above.	Clerk	Books are checked monthly by the Clerk.
	10. Payments missed or delayed due to inadequate filing of invoices.	As at 8 above.	Clerk	Books are checked monthly by the Clerk.
	11. Clerk taken ill or leaves without replacement	Appoint a councillor as RFO to be familiar with all aspects of financial matters.	Clerk / Chairman	Chairman to stand in as a substitute if required.
6. To ensure that payments made from council funds and the use of assets, represent value for money, are adequately managed, and comply generally with the wishes of the residents.	 Lack of knowledge of wishes of residents. Use of funds not giving value for money. Use of funds not in accordance with the wishes of the residents Charges for use of facilities inadequate. Fund raising not properly controlled or not in accordance with regulations. 	As at 3.2. Ensure residents are consulted on all major financial issues. Effective budget planning processes. Creation of annual plan after consultation process. Creation of outline 2/3-year plan. As at 2 above Appointment of RFO to create effective financial management. Internal audit checks to cover consultation process. Effective financial management by RFO. Internal audit checks. All councillors to be aware of need to check regulations before commencing fund-raising activities. Effective financial management by RFO.)))))) Chairman Vice-Chairman Clerk)))))))))))))) The Precept is managed monthly, and the agenda is available for all residents to view on the Notice Boards and can attend the meetings if they wish. Also meeting dates and agenda are available to view on Wavendon Parish Council's website.)))
7. To ensure that the annual precept requirement results from an adequate budgetary process; progress against the budget is regularly monitored; and reserves are appropriate.	1. Lack of knowledge of budgetary process, and Council regulations.	Include regulations in Standing Orders issued to all councillors. Place item on agenda early in year to remind councillors of budget process and actions required. Delegate responsibility for managing budgetary process to one councillor or to councillor appointed as RFO	Chairman / Clerk)) This issue is reviewed at the half year stage by all Councillors and in November and January when budgets are set.))

	 2. Lack of commitment to budgetary process. 3. Inadequate consideration of requirements for annual precept. 4. Calculation not in accordance with 	As at 1. above Involve all councillors in budgetary process not solely the clerk. Place item on agenda early in year to remind councillors of budget process and actions required. Delegate responsibility for managing budgetary process to one councillor or to councillor appointed as RFO Start consideration of calculation at least 4 months prior to submission date Create annual and 2/3 plans to assist in process.	Clerk / Chairman Clerk /))) This happens in November and January each year when budgets are set.))))
	Council regulations.5. Inadequate internal controls with regard to monitoring expenditure.6. Reserves too low.	Checks by RFO and Internal Auditor. Checks by RFO and Internal Auditor. Financial and budget progress reports to all PC meetings. As at 5 above.	Chairman Clerk / Chairman Clerk / Chairman) Conducted on a six-monthly basis in September and March. Monitored monthly.
8. To explore all possible sources of income, and to ensure that expected income is fully received.	 Lack of knowledge of possible sources of income e.g., grants. Lack of commitment to pursue possible sources of income. Receipts not banked or not banked promptly. 	Appoint a councillor as Grants Officer to gain experience of all grants available and application procedures.As at 1.Regular checks by the RFO or, if the Clerk is the RFO, by a Councillor designated for the purpose'. Internal audit checks.	Chairman Clerk Chairman Clerk Clerk / Chairman)) To be addressed when required.)) Reviewed monthly.
	4. Debts not pursued promptly.	As at 3 above.	Clerk / Chairman	N/A

	5. VAT claims not made promptly or made incorrectly.	Ensure Clerk has appropriate and up-to-date VAT official publications. Regular checks by the RFO or, if the Clerk is the RFO, by a Councillor designated for the purpose'. Internal audit checks.	Clerk / Chairman	VAT claim to be submitted yearly or every six months if necessary.
9. To ensure that salaries paid to employees and amounts paid to contractors are paid in accordance with	1. Inappropriate rate of pay to employees.	Ensure employee regulations are available and understood by Clerk Regular checks by the RFO or, if the Clerk is the RFO, by a Councillor designated for the purpose'. Internal audit checks	Chairman Vice-Chairman Clerk	Salaries to be paid in accordance with National published Salary Scales.
and adequately monitored.	2. Tax and NI arrangements not in accordance with regulations.	As at 1 above.	Clerk	Clerk to ensure that all rules are followed. Clerk has run a PAYE System from 01/04/11.
	3. Amounts paid to contractors not in accordance with contract and inadequately monitored.	Internal audit checks Regular checks by the RFO or, if the Clerk is the RFO, by a Councillor designated for the purpose'. Appoint councillor to monitor contract work carried out.	Clerk	This is reviewed monthly at Parish Council meetings.
10. To ensure that year end accounts are prepared on the correct accounting basis, on time, and supported by an adequate audit trail.	 Lack of knowledge of Council regulations and procedures. Late or non- submission of annual accounts. Year end accounts not prepared, inaccurate, or not in accordance with Council requirements. Inadequate audit trail from records to final accounts. 	Include financial regulations in Standing Orders. Attend training seminars where available. Include a timetable in Standing Orders. RFO to monitor progress against timetable and report to PC meetings. Regular checks by the RFO or, if the Clerk is the RFO, by a Councillor designated for the purpose'. Internal audit checks As at 3 above.))) Chairman Clerk)))))) Year end accounts are prepared by the Clerk and are reviewed at the April or May meetings. These are subject to an annual internal audit and are signed off at the June meeting and submitted as part of the Annual Return.))

11.	To identify, value, and maintain all the assets of the Parish Council, and ensure that asset and investment registers are complete, accurate and properly maintained.	 Lack of knowledge of assets of Parish Council. Assets lost or misappropriated 	Ascertain and record all assets for which Parish council is responsible. Create permanent asset register. Establish who is responsible for security and maintenance of each asset. Appoint councillor responsible for regular monitoring of location and use of assets.	Clerk Clerk)))) Reviewed annually as part of the Internal Audit and Annual Return submission.
		3. Inadequate or inaccurate valuation of the council's assets.	Arrange for periodic review of valuations and arrange for professional valuation where necessary. Internal audit checks.	Clerk))))
		4. Asset register not established or inadequately maintained.	Create asset register in accordance with Audit Commission requirements.	Clerk)))
12.	To comply with appropriate Government legislation	1. Lack of knowledge of applicable legislation	Clerk to have all appropriate legislation available. Review liabilities and responsibilities periodically at PC meetings.	Clerk)) Clerk to ensure that he/she are up to date with current
	regarding disability, racial equality,	2. Lack of public awareness of applicable legislation.	Include, as appropriate, in any public consultations.	Clerk	legislation and include as agenda items, when required.
	safeguarding children etc.	3. Failure to comply with applicable legislation.	As at 1 above	Clerk))
13.	To carry out adequate safety checks on all buildings, properties, and	 Lack of information on properties, buildings and equipment. 	Ensure that all current legislation and advice is held by Clerk. Include in asset register all properties for which PC responsible.	Clerk) The main asset are our Community Centres, and any issues are covered at the regularly held meetings of the
	equipment for which the council is responsible.	2. Lack of knowledge of safety requirements.	Ensure that all current legislation and advice is held by Clerk. Place subject as item on PC meeting agenda at regular intervals.	Clerk	Community Centre Executive Committee. Also, an update is provided as an agenda item at each Parish Council meeting. <u>Following the annual asbestos</u> <u>inspection, the report has</u> <u>highlighted that there is a</u>

3. Lack of commitment to carrying out safety checks.	As at 2 above. Delegate responsibility for particular properties to individual councillors.	Clerk	requirement to have some removal. The Parish Council have worked with our contactor to develop an Asbestos Management Plan, and the Clerk and Caretaker attended an online training course on the 10 April 2024. There is not an immediate risk to have the asbestos removed and we have put a padlock on the loft access which has been completed. Budget removal expenditure of £7.875 in 2025/2026.)
4. Complete a review of all trees that are under the control of the Parish Council	Ensure that a safety check is conducted at least once a year.	Clerk	Problem with an overhanging tree on the recreation ground and order placed to resolve this problem. Completion date to be advised. St Marys Green - <u>No problems</u> identified as of October 2024.
5. Complete a review of Bus Shelters under the ownership of the Parish Council.	Ensure that these are checked at least on a six- monthly basis.	Clerk	Newport Road – This bus shelter has been removed by MKCC. <u>A replacement bus</u> <u>shelter will be installed by</u> <u>MKCC – date TBA.</u> Walton Road – <u>Loose roof tile</u> requires investigation.
6. Ensure that MKC carry out safety checks on the Play Equipment on the Recreation Ground.	These are inspected every six weeks by MKC, and any problems highlighted by them to the Clerk.	Clerk	<u>No problems identified as of</u> <u>October 2024.</u>
7. Undertake regular safety checks to the 2 Notice Boards.	Ensure that these are checked at least on a six- monthly basis.	Clerk	<u>No problems identified as of</u> <u>October 2024.</u>

8. Complete a review of the benches under the ownership of the Parish Council.	Ensure that these are checked on a six-monthly basis.	Clerk	<u>Several benches require</u> <u>replacing. Budget expenditure in</u> <u>2025/2026.</u> <u>Others require staining.</u>
9. Undertake regular checks to the boundary fences on the Recreation Ground.	Ensure that these are checked on a six-monthly basis.	Clerk	<u>No problems identified as of</u> <u>October 2024.</u>
10. Community Centre Car Parks.	Ensure that these are checked monthly.	Clerk	<u>No problems identified as of</u> <u>October 2024</u>
11. Community Centre Paths	Ensure that these are checked monthly.	Clerk	<u>The Path at the new</u> <u>Community Hub</u> from Stockwell <u>Lane is very dangerous and</u> <u>slippery when temperatures are</u> <u>low. Order placed to install</u> <u>better drainage. Anticipated</u> <u>completion date – November</u> <u>2024.</u>
12. Defibrillators	To be checked on a regular basis.	Clerk / Parish Councillor	The one installed outside the Walton Road Community Centre is checked every month. The battery requires changing every 4 years – <u>next date is</u> <u>December 2025.</u> The pads require changing every two years – <u>Next date is</u> <u>July 2025.</u> New Community Hub. The battery requires changing every 4 years – <u>next date is</u> <u>September 2026.</u> The pads require changing every two years – <u>Next date is</u> <u>June 2026.</u>

13. Community Centre – Electrical Checks	To be checked every 5 years.	Clerk	Former part of the Walton Road Community Centre – Completed September 2024. Some problems have been highlighted and order placed on our electrical contractor. Date for completion -TBA Former school due May 2025. New Community Hub due June 2027.
14. Pavements.	To be checked on a regular basis.	Clerk	Walton Road Pavement - <u>Clerk</u> has chased MKCC several times for an update, waiting for a response.
15. Rugby Post (Recreation Ground)	To be checked on a regular basis.	Clerk	<u>Problem identified that may</u> <u>require the post to be removed.</u> <u>Clerk looking into how to action</u> <u>this issue.</u>
16. Highway Signs	To be checked on a regular basis.	Clerk	School sign on Walton Road requires a repair or removal. <u>Clerk has reported this issue</u> <u>again to MKCC on the 10</u> <u>January 2024 under reference</u> <u>FS579111705 and has chased</u> <u>for a completion date several</u> <u>times.</u>
17. New development areas – Glebe Farm & Eagle Farm	To be checked on a regular basis.	Clerk	Check if there are any issues that require reporting / investigation.